The following examples have been sometimes given in lectures and so the fractions are rather unpleasant for testing purposes. Note that each question is imagined to be independent; the changes are not cumulative.

We wish to consider a desk manufacturer who can choose to produce three types of desks from 3 raw materials

	Desk 1	Desk 2	Desk 3	availability
carpentry	4	6	8	600 hours
finishing	1	3.5	2	300 hours
space	2	4	3	550  sq. m.
net profit	12	20	18	

Now setting  $x_i$  = number of desks of type i to be produced we have the LP:

We get the final dictionary:

$$\begin{array}{rclrcl}
x_1 & = & 37.5 & -2x_3 & -\frac{7}{16}x_4 & +\frac{3}{4}x_5 \\
x_2 & = & 75 & & +\frac{1}{8}x_4 & -\frac{1}{2}x_5 \\
x_6 & = & 175 & +x_3 & +\frac{3}{8}x_4 & +\frac{1}{2}x_5 \\
z & = & 1950 & -6x_3 & -\frac{11}{4}x_4 & -x_5
\end{array}$$

a) Give  $B^{-1}$ , appropriately labelled:

$$B^{-1} = \begin{array}{ccc} x_4 & x_5 & x_6 \\ x_1 & \frac{7}{16} & -\frac{3}{4} & 0 \\ -\frac{1}{8} & \frac{1}{2} & 0 \\ x_6 & -\frac{3}{8} & -\frac{1}{2} & 1 \end{array}$$

- b) Give the marginal values associated with carpentry, finishing and space: carpentry:  $\frac{11}{4}$ , finishing: 1, space: 0 i.e. extra hours carpentry worth  $\frac{11}{4}$ , extra hours finishing worth 1, extra space not helpful.
- c) Give a range on  $b_3$  (space) so  $\{x_1, x_2, x_6\}$  still yields an optimal basis: In this case  $c_N^T - c_B^T B^{-1} A_N \leq \mathbf{0}$  as before so we need  $B^{-1} \mathbf{b} \geq \mathbf{0}$ .

$$B^{-1} \begin{pmatrix} 600 \\ 300 \\ b_3 \end{pmatrix} = \begin{array}{c} x_1 \\ x_2 \\ x_6 \end{pmatrix} \begin{pmatrix} \frac{7}{16} & -\frac{3}{4} & 0 \\ -\frac{1}{8} & \frac{1}{2} & 0 \\ -\frac{3}{8} & -\frac{1}{2} & 1 \end{pmatrix} \begin{pmatrix} 600 \\ 300 \\ b_3 \end{pmatrix} = \begin{pmatrix} \frac{75}{2} \\ 75 \\ b_3 - 375 \end{pmatrix} \ge \mathbf{0}$$

Thus for  $b_3 \geq 375$ , we still have the same optimal basis.

d) Predict value of the optimal solution when  $\mathbf{b} = (610, 310, 500)^T$ :

Thus  $\Delta b_1 = 10, \Delta b_2 = 10, \Delta b_3 = -50$  and so the new value of z is the old value of z plus  $10 \times \frac{11}{4} + 10 \times 1 - 50 \times 0$  which is  $1950 + \frac{75}{2} = 1987.5$ . We check that

$$B^{-1}\begin{pmatrix} 610\\310\\500 \end{pmatrix} = \begin{pmatrix} \frac{75}{2}\\75\\175 \end{pmatrix} + \begin{matrix} x_1\\x_2\\x_6 \end{pmatrix} \begin{pmatrix} \frac{7}{16} & -\frac{3}{4} & 0\\-\frac{1}{8} & \frac{1}{2} & 0\\-\frac{3}{8} & -\frac{1}{2} & 1 \end{pmatrix} \begin{pmatrix} 10\\10\\-50 \end{pmatrix} = \begin{pmatrix} \frac{550}{16}\\\frac{315}{4}\\\frac{930}{8} \end{pmatrix} \ge \mathbf{0}$$

e) Determine the range for  $c_3$  so that the basis  $\{x_1, x_2, x_6\}$  remains optimal:

$$c_{N}^{T} - c_{B}^{T}B^{-1}A_{N} = \begin{pmatrix} x_{3} & x_{4} & x_{5} & x_{6} & x_{3} & x_{4} & x_{5} \\ (c_{3} & 0 & 0) - (12 & 20 & 0) & x_{2} & \frac{7}{16} & -\frac{3}{4} & 0 \\ -\frac{1}{8} & \frac{1}{2} & 0 & x_{5} & \frac{8}{1} & 0 \\ -\frac{3}{8} & -\frac{1}{2} & 1 & x_{6} & \frac{1}{2} & 0 \end{pmatrix} x_{4} \begin{pmatrix} 8 & 1 & 0 \\ 2 & 0 & 1 \\ 3 & 0 & 0 \end{pmatrix}$$

$$= \begin{pmatrix} x_3 & x_4 & x_5 \\ c_3 - 24 & -\frac{11}{4} & -1 \end{pmatrix}$$

We are optimal for  $c_3 \leq 24$ .

A much quicker and more reasonable approach is to note the -6 as the coefficient of  $x_3$  in the z row and so deduce that the current  $c_3$  can rise by as much as 6, i.e.  $c_3 \le 18 + 6 = 24$ . Note how our sensitivity output from LINDO gives this as a reduced cost.

We can check our bound by noting that  $18 \le 24$ . Note also that for  $c_3 > 24$ , we know that  $x_3$  will be in the basis since apart from  $c_3$  the problem is unchanged so if  $x_3$  is not in the basis then we just have the original solution.

f) Determine the range for  $c_1$  so that the basis  $\{x_1, x_2, x_6\}$  remains optimal:

$$c_{N}^{T} - c_{B}^{T}B^{-1}A_{N} = \begin{pmatrix} x_{3} & x_{4} & x_{5} & x_{6} & x_{3} & x_{4} & x_{5} \\ (18 & 0 & 0 & ) - & \begin{pmatrix} x_{1} & x_{2} & x_{6} & x_{1} & \frac{7}{16} & -\frac{3}{4} & 0 \\ -\frac{1}{8} & \frac{1}{2} & 0 & x_{5} & \frac{2}{3} & 0 \\ x_{6} & -\frac{3}{8} & -\frac{1}{2} & 1 & x_{6} & \frac{2}{3} & 0 \end{pmatrix} x_{4} \begin{pmatrix} 8 & 1 & 0 \\ 2 & 0 & 1 \\ 3 & 0 & 0 \end{pmatrix}$$

$$= \begin{pmatrix} x_3 & x_4 & x_5 \\ 18 - 2c_1 & \frac{5}{2} - \frac{7}{16}c_1 & \frac{3}{4}c_1 - 10 \end{pmatrix}$$

Thus we are optimal for  $c_1 \ge 9, c_1 \ge \frac{40}{7}, c_1 \le \frac{40}{3}$ , i.e.  $9 \le c_1 \le \frac{40}{3}$ . Note  $12 \in [9, \frac{40}{3}]$  which is a good check on our work.

g) Determine an optimal solution if  $c_1 = 8$ :

$$c_N^T - c_B^T B^{-1} A_N = \begin{pmatrix} x_3 & x_4 & x_5 \\ 2 & -1 & -4 \end{pmatrix}$$

Thus  $x_3$  becomes an entering variable. New dictionary for basis  $\{x_1, x_2, x_6\}$  is

$$\begin{array}{rclrcl}
x_1 & = & 37.5 & -2x_3 & -\frac{7}{16}x_4 & +\frac{3}{4}x_5 \\
x_2 & = & 75 & & +\frac{1}{8}x_4 & -\frac{1}{2}x_5 \\
x_6 & = & 175 & +x_3 & +\frac{3}{8}x_4 & +\frac{1}{2}x_5 \\
z & = & * & 2x_3 & -1x_4 & -4x_5
\end{array}$$

 $x_3$  enters and  $x_1$  leaves.

$$\begin{array}{rclcrcl} x_3 & = & \frac{75}{4} \\ x_2 & = & 75 & * \\ x_6 & = & 175 + \frac{75}{4} \\ z & = & * & -x_1 & -\frac{23}{16}x_4 & -\frac{13}{4}x_5 \\ \end{array}$$
 optimal solution:  $x_3 = \frac{75}{4}, x_2 = 75, x_6 = 193.25$ 

h) What is the optimal solution if  $b_3 = 365$  (outside of the range given in c)). We compute

$$B^{-1} \begin{pmatrix} 600 \\ 300 \\ 365 \end{pmatrix} = \begin{pmatrix} \frac{75}{2} \\ 75 \\ -10 \end{pmatrix}$$

The final dictionary becomes:

$$\begin{array}{rclrcl}
x_1 & = & 37.5 & -2x_3 & -\frac{7}{16}x_4 & +\frac{3}{4}x_5 \\
x_2 & = & 75 & & +\frac{1}{8}x_4 & -\frac{1}{2}x_5 \\
x_6 & = & -10 & +x_3 & +\frac{3}{8}x_4 & +\frac{1}{2}x_5 \\
z & = & * & -6x_3 & -\frac{11}{4}x_4 & -x_5
\end{array}$$

We do a dual simplex pivot. We have  $x_6$  leave. The largest t such that  $(-6 - \frac{11}{4} - 1) + (1 \frac{3}{8} \frac{1}{2})t \leq \mathbf{0}$  is t = 2 and  $x_5$  enters:

$$x_1 = \frac{105}{2}$$
 $x_2 = 65$ 
 $x_5 = 20$ 
 $z = * -4x_3 -2x_4 -2x_6$ 
optimal solution:  $x_1 = \frac{105}{2}, x_2 = 65, x_5 = 20$ 

The new marginal values are carpentry: 2, finishing 0, space 2.

i) Consider a new desk with requirements of 8 hours of carpentry, 2 hours finishing, and 6 sq. m of space with a net profit of \$26 per desk. Is it profitable to produce this desk?

Let  $x_7$  denote the number of desks produced of this new type. We compute

$$c_7 - c_B^T B^{-1} A_7 = 26 - \left( \frac{11}{4} \quad 1 \quad 0 \right) \begin{pmatrix} 8 \\ 2 \\ 6 \end{pmatrix} = 2 > 0$$

Thus we will produce the new desk at optimality. Here is the final dictionary with variable  $x_7$  added (we needed to compute  $B^{-1}A_7$ ).

We have  $x_7$  enter and  $x_1$  leave:

$$\begin{array}{rcl} x_7 & = & \frac{75}{4} \\ x_2 & = & 75 & * \\ x_6 & = & 137\frac{1}{2} \\ z & = & 1987\frac{1}{2} & -7x_3 & -\frac{51}{16}x_4 & -\frac{1}{4}x_5 & -\frac{1}{2}x_1 \end{array}$$

optimal solution: 
$$x_7 = \frac{75}{4}, x_2 = 75, x_6 = 137.5$$

j) What is the optimal solution if we add the constraint  $x_1 + x_2 + x_3 \le 100$ . Think of this as a constraint on market size. Obviously the current solution is no longer feasible. We add a slack variable  $x_7$  to get  $x_7 = 100 - x_1 - x_2 - x_3$  and then reexpress in terms of non basic variables to get  $x_7 = -\frac{25}{2} + x_3 + \frac{5}{16}x_4 - \frac{1}{4}x_5$  and get the final dictionary:

$$\begin{array}{rclrcl} x_1 & = & 37.5 & -2x_3 & -\frac{7}{16}x_4 & +\frac{3}{4}x_5 \\ x_2 & = & 75 & & +\frac{1}{8}x_4 & -\frac{1}{2}x_5 \\ x_6 & = & 175 & +x_3 & +\frac{3}{8}x_4 & +\frac{1}{2}x_5 \\ x_7 & = & -\frac{25}{2} & +x_3 & +\frac{5}{16}x_4 & -\frac{1}{4}x_5 \\ z & = & 1950 & -6x_3 & -\frac{11}{4}x_4 & -x_5 \end{array}$$

We do a dual simplex pivot. We have  $x_7$  leave. The largest t such that  $\left(-6 - \frac{11}{4} - 1\right) + \left(1 - \frac{5}{16} - \frac{1}{4}\right)t \le 0$  is t = 6 and  $x_3$  enters:

$$x_1 = \frac{25}{2}$$

$$x_2 = 75$$

$$x_6 = 187\frac{1}{2}$$

$$x_3 = \frac{25}{2}$$

$$77$$

$$z = * -6x_7 - \frac{7}{8}x_4 - \frac{5}{2}x_5$$
optimal solution:  $x_1 = \frac{25}{2}, x_2 = 75, x_3 = \frac{25}{2}, x_6 = 162\frac{1}{2}$ 

The new marginal values are carpentry  $\frac{7}{8}$ , finishing  $\frac{5}{2}$ , space 0, market 6.

Many other questions can be asked such as changing an entry in A, the matrix of the constraints. For a nonbasic variable this is reasonable (try it!). In a test environment, only one pivot suffices to get you to optimality but this is unrealistic and for some changes it may be advisable to start from scratch.